

Secured Investor: Business Update

5 December 2022

150^{years of}
ethical
banking

The **co-operative** bank

WITHDRAW FROM THIS



Join the Bank that hasn't financed fossil
fuel production for over 20 years.

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The Co-operative Bank Q3 22 – Corporate Overview

Full capital compliance; profits exceed £100m

Statutory
profit before
tax
£102.8m

Adjusted
RoTE ¹
14.0 %

Pro-forma CET1
ratio
20.2 %

+310bps
organic growth²

Net interest
margin
1.59 %

Key capital and
financial milestones
achieved

Investment in
operational capacity

Mortgage and savings
transformation
progressed

Strong ethical
leadership

Fully compliant with
capital requirements plus
buffers one year ahead of
schedule

Strong capital position with
a resilient balance sheet

Most guidance metrics
upgraded

c.200 additional FTE in the
contact centres across
Retail and SME

Average speed to answer
on target for less than 5
minutes

Maintained IT service
stability

Savings platform
substantially delivered with
two new savings
products launched

Key elements of mortgage
platform system testing
completed

Capita colleagues set to
join the Bank in 1Q 23

Green asset financing on
track with
£159m deployed

Award winning ³ and ESG
leader for both MSCI and
Sustainalytics ⁴

New ethical brand
campaign launched

1. Basis of preparation outlined on page 4

2. Including unaudited profits and removing regulatory adjustments

3. Most Ethical Bank – UK 2022, as awarded by CFI

4. Rated by Morningstar Sustainalytics with a score of 8.3. (Next peer rated at 13.0); MSCI rating of AAA as of July 2022

Q3 22 Financial results

Profit before tax of £102.8m; underlying profit of £103.1m

£m	3Q 22	3Q 21	Change
Net interest income	329.1	233.6	41 %
Other operating income	33.7	25.6	32 %
Total income	362.8	259.2	40%
Operating expenditure	(270.5)	(247.7)	(9 %)
Impairment charge	(1.3)	(0.3)	(>100 %)
Non-operating income	11.8	17.3	(32 %)
Profit before tax	102.8	28.5	>100%
Taxation	(34.6)	22.2	(>100 %)
Profit after tax	68.2	50.7	35%

Adjustments to profit before tax			
Exceptional project expenditure	8.9	16.1	45 %
Other exceptional (gains)	(8.6)	(19.7)	(56 %)
Underlying profit before tax	103.1	24.9	>100%

Key performance indicators

Net interest margin (bps) ¹	159	124	35
Adjusted RoTE (%) ²	14.0	3.8	10.2
Cost:income ratio (%) ³	72.2	89.6	17.4
Asset quality ratio (bps) ⁴	0.8	0.2	(0.6)
CET1 ratio (%) ⁵	19.3	20.7	(1.4)

1. Annualised net interest income over average interest earning assets
2. Underlying profit minus current tax over CET1 resources
3. Total statutory expenditure over total statutory income (excludes impairment)
4. Annualised impairment charge over average customer assets
5. Comparator is FY 21

Profit before tax of £102.8m; income growth drives positive jaws of 31 %

Total income increases by 40% to £362.8m

- Net interest income increases 41 % to £329.1m; improving deposit margins following increases in the base rate to 2.25 %

Operating expenditure increases 9% to £270.5m:

- Staff costs increased by 8 % to £86m
- Non-staff costs increased by 8 % to £157m
- Project costs total £28m including £8.9m of exceptional strategic spend

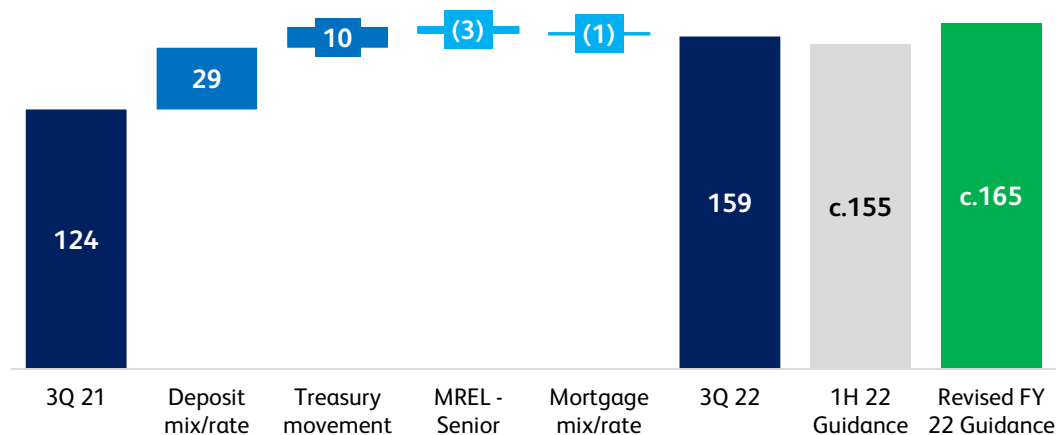
Impairment charge of £1.3m; reflects adjustments for affordability across secured and unsecured portfolios as a result of cost of living pressures

Non-operating income of £11.8m reduced by 32%; includes the partial sale and revaluation of Visa shareholding as well as an exceptional profit in Q1 on disposal of a small legacy loan book

Tax charge of £34.6m; impact of decrease in the banking surcharge from Q1

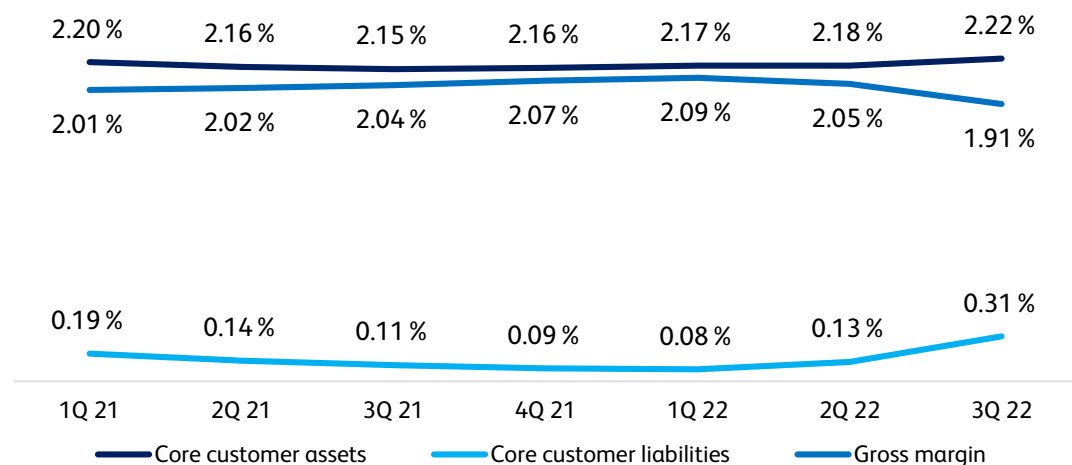
Bank NIM improves 35bps in the period

Net interest margin (bps)



- NIM increased to 159bps driven by widening deposit margins as the base rate increased to 2.25 %
- Increasing market rates will result in the Bank exceeding guidance; revised guidance now c.165bps

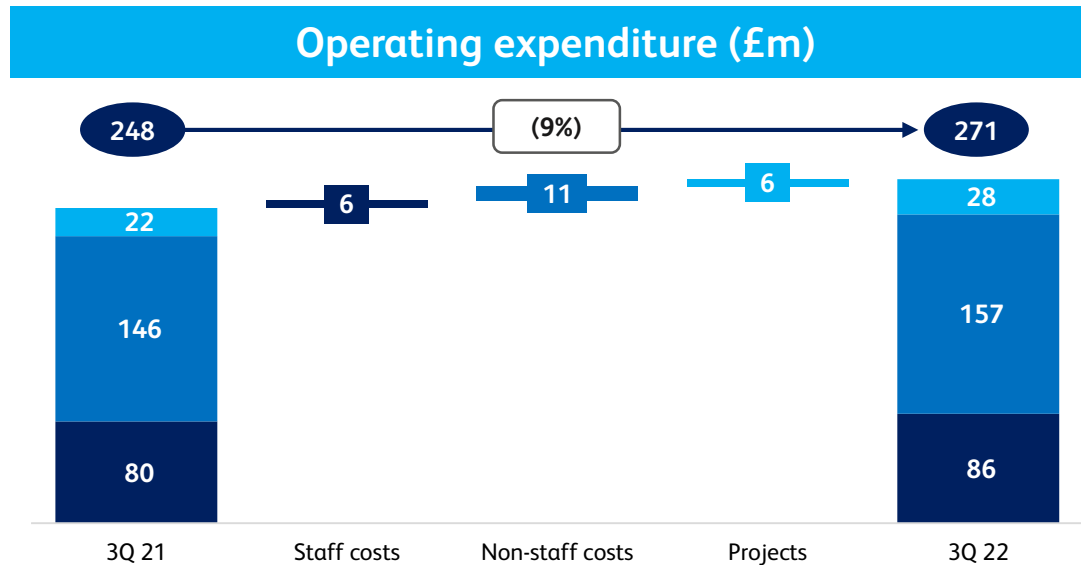
Customer rate corridor¹



- Treasury movement impacted by the removal of the covered bond and higher returns on the HQLA portfolio
- Reduction in customer rate corridor as marginal increase in mortgage pricing is offset by deposit pass-back action

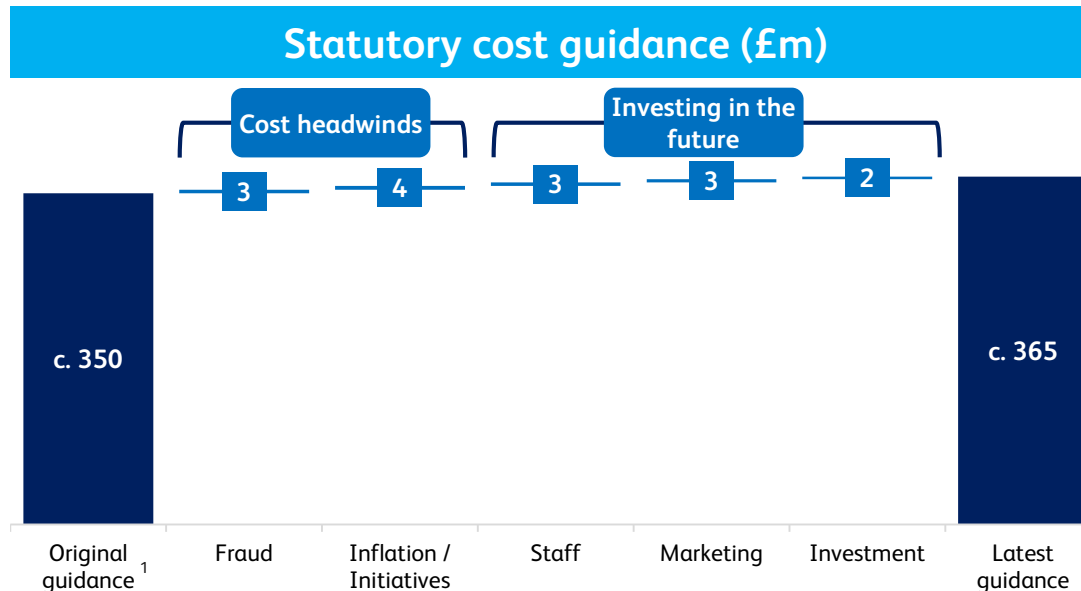
1. Calculated as annualised core customer income over core customer average balances for the period

Increased operating expenditure; investment accelerated



Operating expenditure increased by 9% compared to 3Q 21:

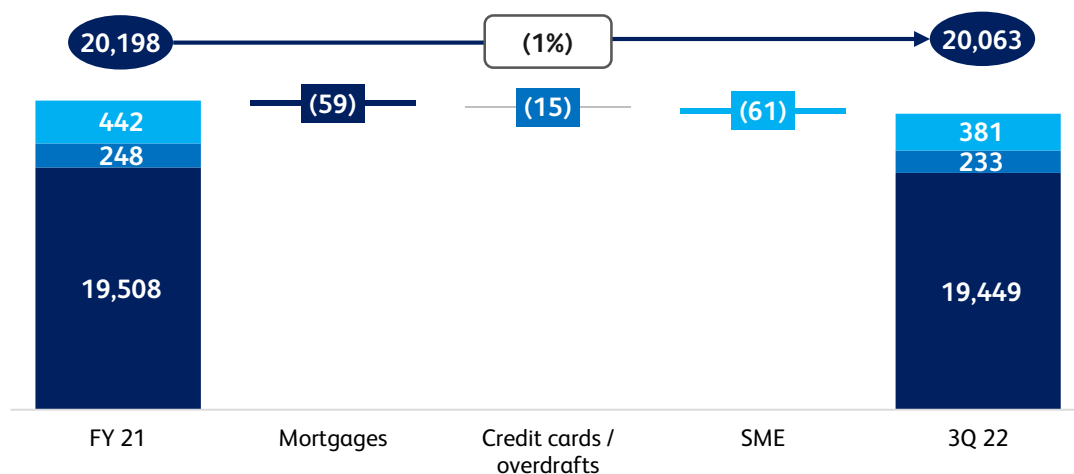
- Staff costs increased by £6m:
 - Largely due to phasing of performance related pay and inflationary pressures
- Non-staff costs increased by £11m:
 - c.£3m increase in fraud costs
 - c.£3m increase in marketing costs primarily due to the launch of our new brand campaign
 - c.£2m impact of cost releases in 2021 relating to final outcomes from our branch closures
 - c.£2m lower PPI releases
- Project costs increased by £6m driven primarily by the mortgage and savings transformation
- Original guidance updated from c.£350m to c.£365m due to cost headwinds and conscious investment decisions



1. Original guidance at the start of 2022; guidance was updated at 1H 22 to c.£360m

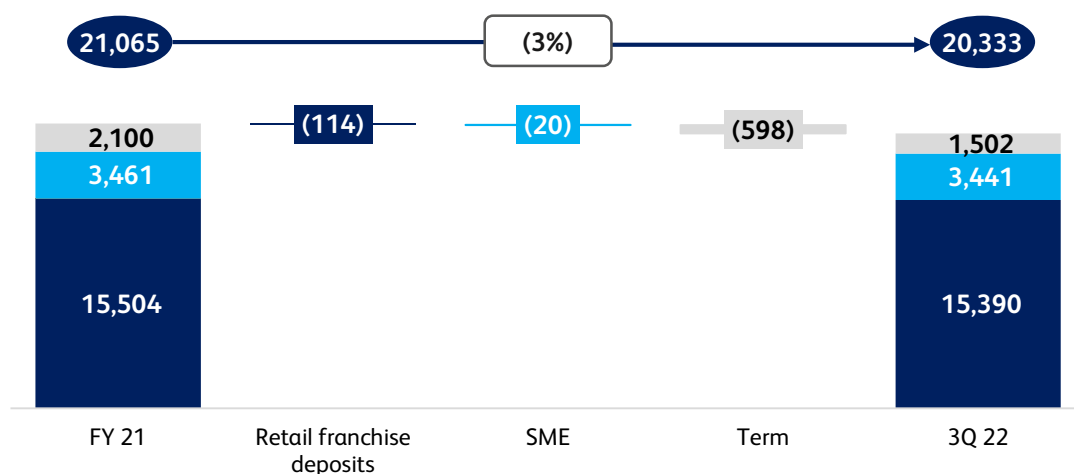
Core customer balances broadly stable

Core customer assets flow (£m)



- **Marginal reduction in core customer assets by 1%**; primarily through repayments of bounce back loans (BBLs) and reduction in mortgage balances as we prioritise Bank margins

Core customer deposit flow (£m)



- Pipeline of c.£1.5bn as we enter the final quarter of 2022 returning to more normalised, pre-pandemic levels
- **Deposits reduce by 3%**; deposits remain fairly stable compared to year end. Term Deposit reduction reflecting re-pricing actions taken

Rising swap rates outpace gross customer rates

Mortgage margin ¹ (bps)

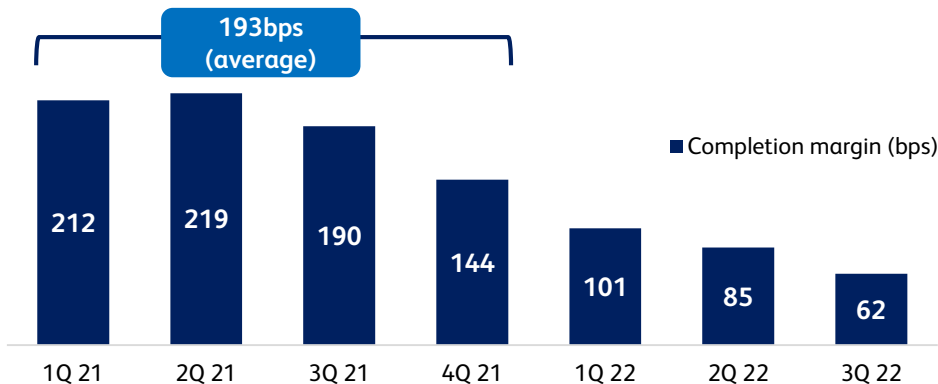
Mortgage book margins (bps)

3Q 21

151

3Q 22

151



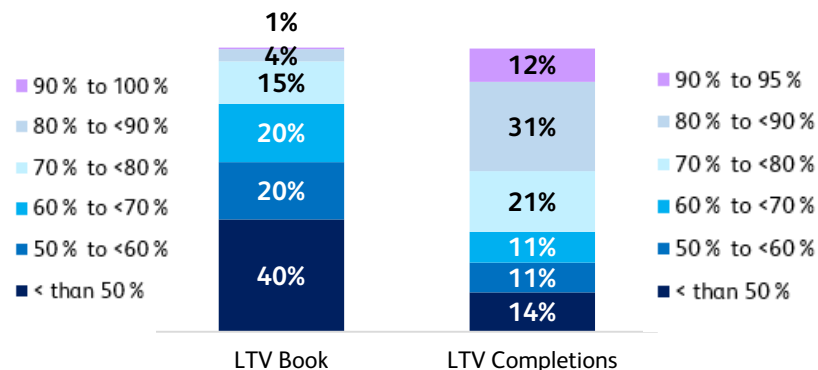
Mortgage split by LTV book / completions

Average core mortgage LTV

53.3%

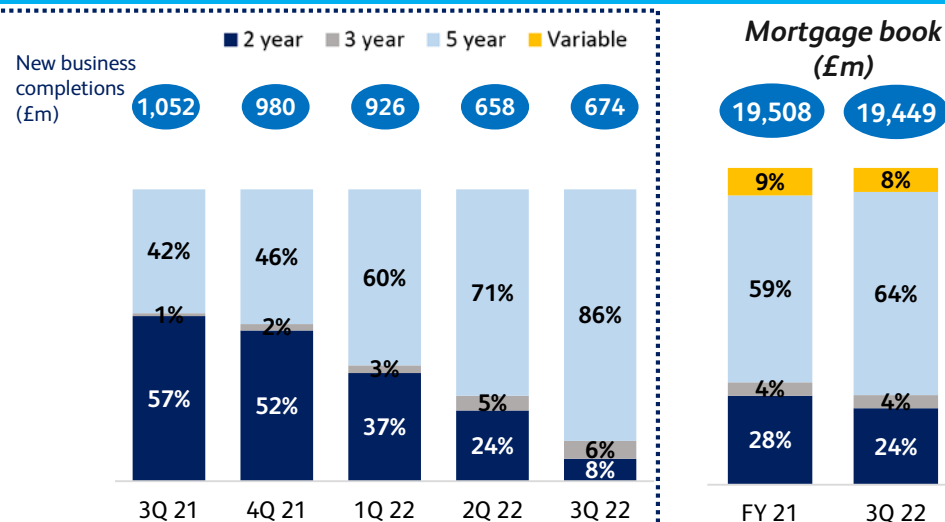
Average completion LTV

71.8%



1. Margin calculated as gross rate minus swap

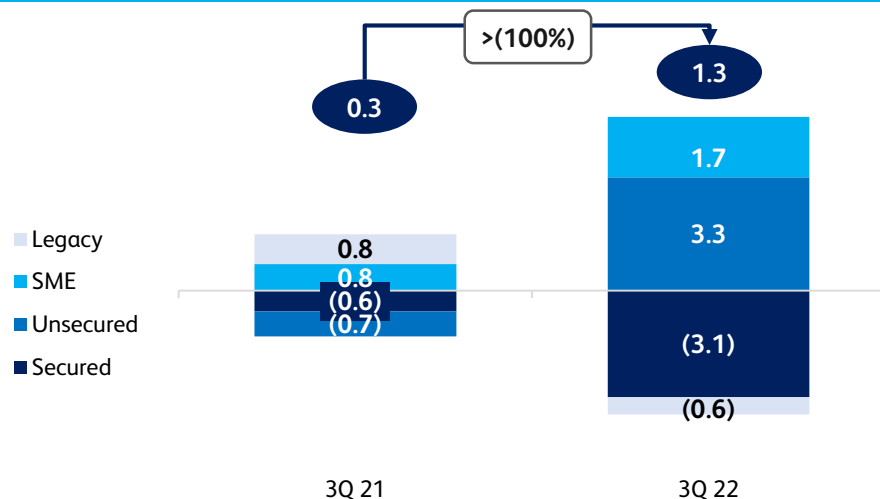
Completions by tenor



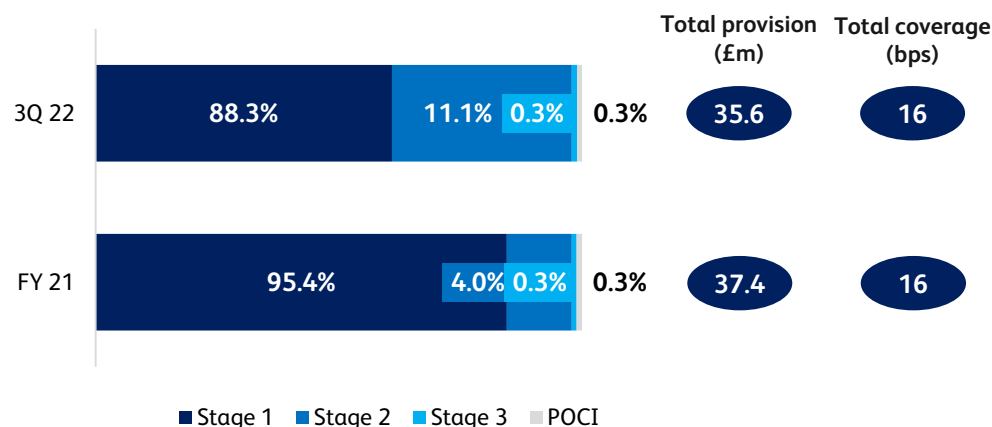
- Limited pass-back to new mortgage business following rising market rates, drives down margins
- Mortgage pipeline of c.£1.5bn as at 3Q 22 increasing by c.£0.4bn in the third quarter
- Customers seeking longer term financial certainty, opting for longer tenor mortgages

Asset quality ratio remains low despite cost of living pressures

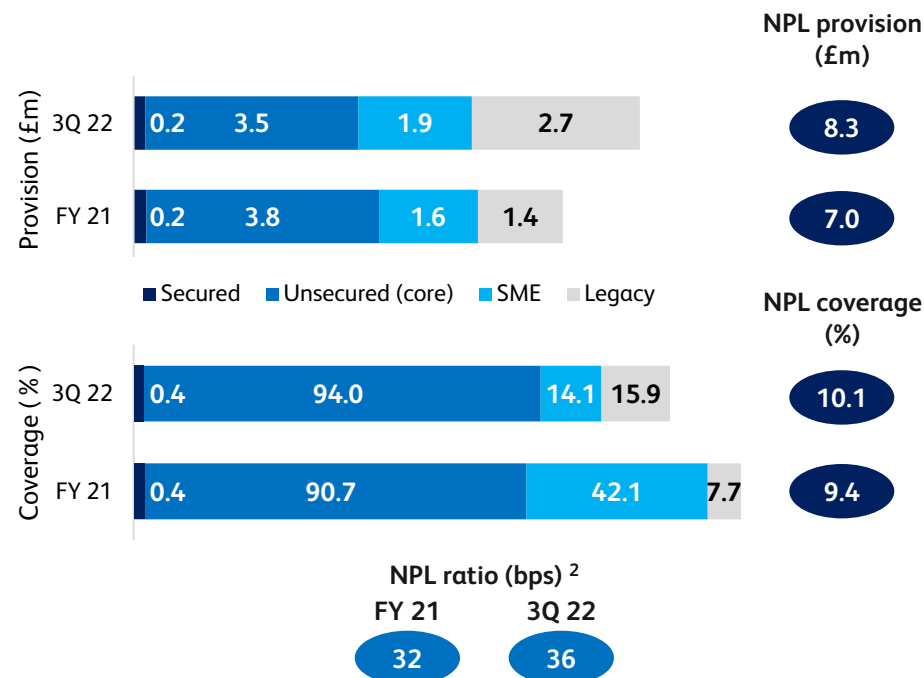
Impairment charge / (credit) (£m)



Exposure by stage ³



NPL coverage ¹



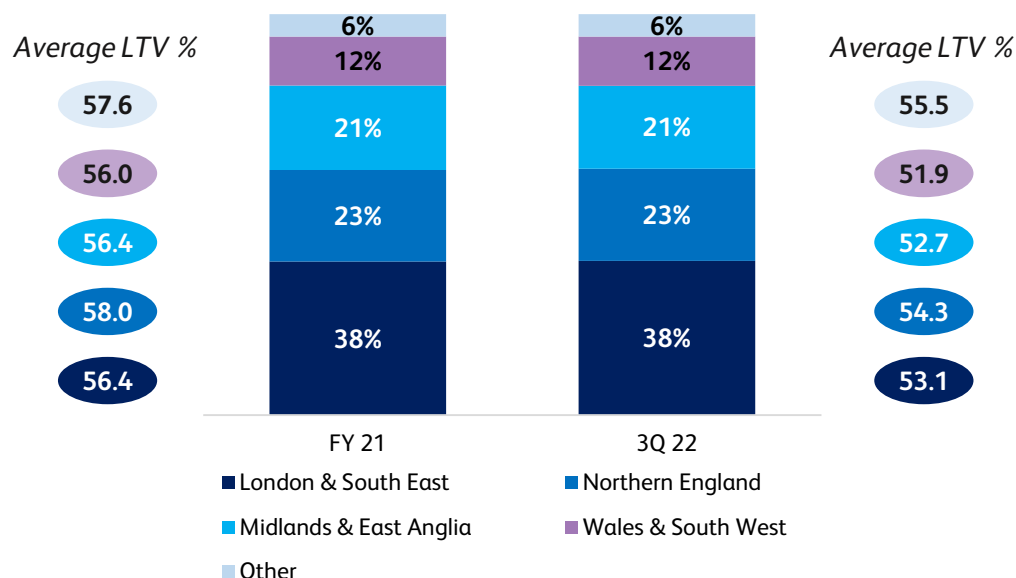
Net impairment charge of £1.3m reflects low levels of default across the Bank:

- Arrears remain low and stable across all portfolios
- To date, minimal impact from the rising costs of living
- Provisions increased in 3Q driven by current economic climate, offset by the earlier COVID release

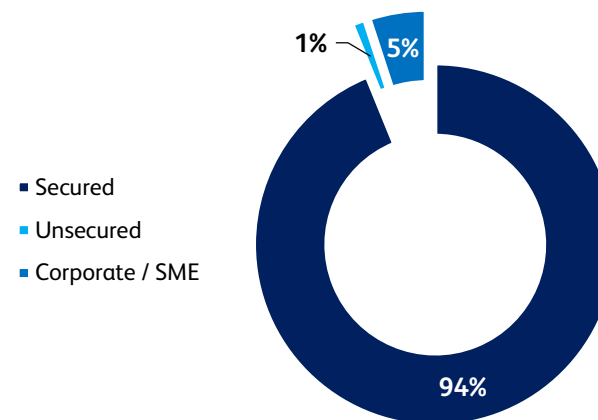
1. NPL coverage ratio calculated as NPL provision over NPL balance (all excluding performing POCI)
 2. NPL ratio calculated as non-performing exposure (excluding performing POCI) over total exposure
 3. Includes balances relating to FVTPL

High quality assets well diversified across regions

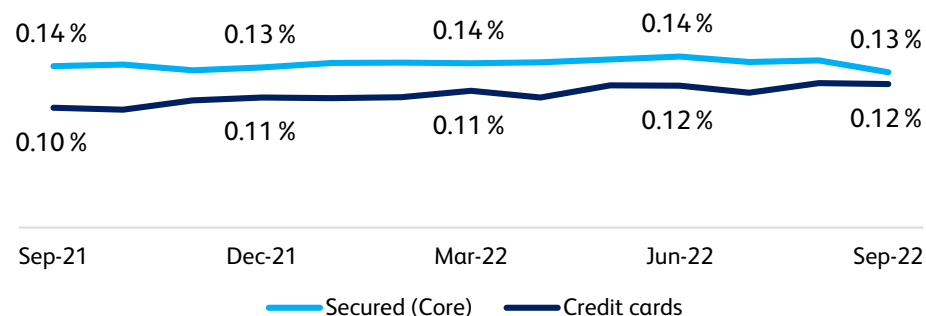
Mortgage split by geography



Lending mix



Accounts >3 months in arrears¹

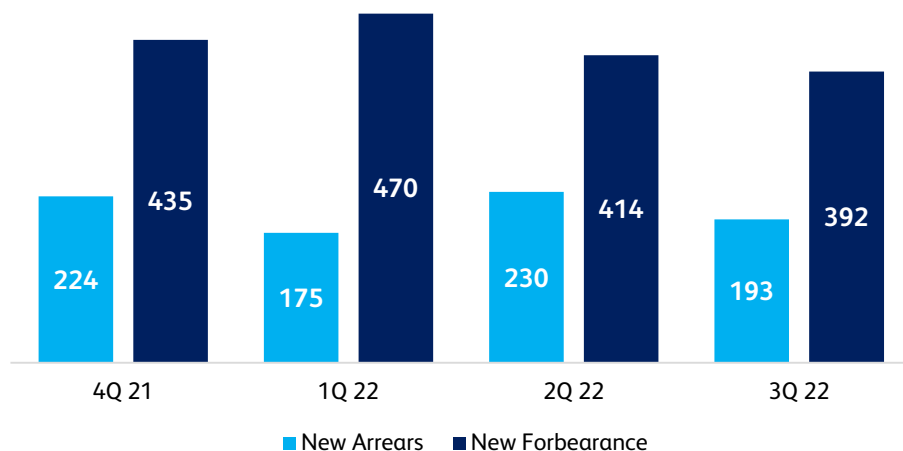


- Mortgage split across regions remains stable with all geographical areas having an average LTV lower than 56%
- Increased defaults are unlikely to drive material credit losses due to relatively low LTVs on existing balances
- 0.13% of secured accounts in arrears equates to 190 accounts and £17.2m of balances

1. Volume of accounts in arrears over total volume of accounts

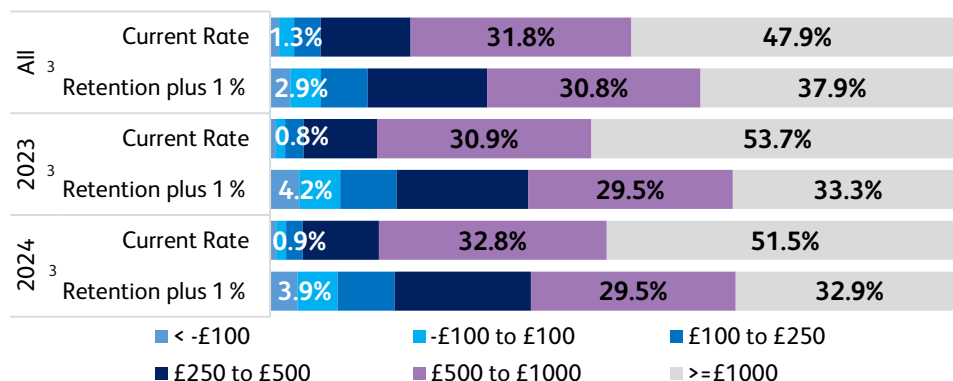
A low risk portfolio benefiting from robust credit risk strategies

New secured arrears and forbearance (volume)

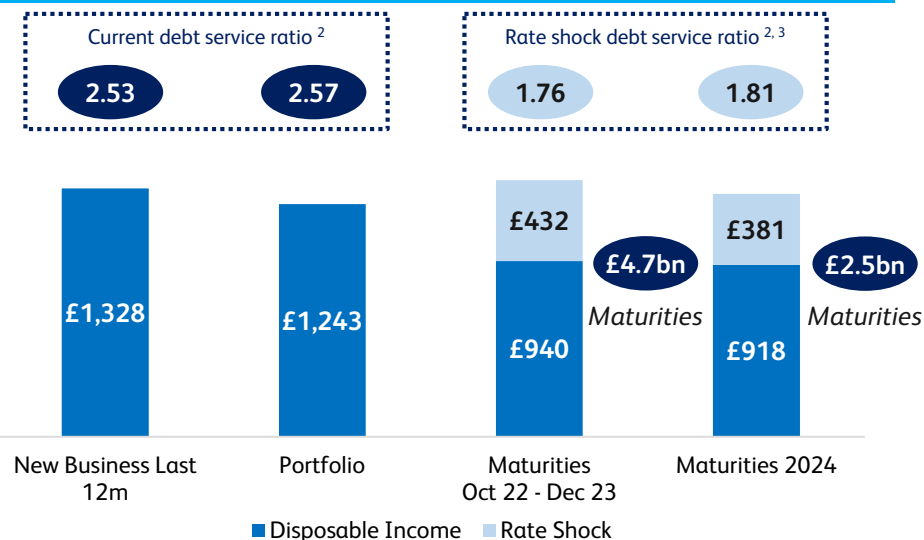


Note: these are gross new in flows and not representative of increases in arrears and forbearance stock given cure volumes. For context YoY there has been a 14 % reduction in forbearance stock.

Platform assessed disposable income ¹



Platform mortgage residential affordability ¹

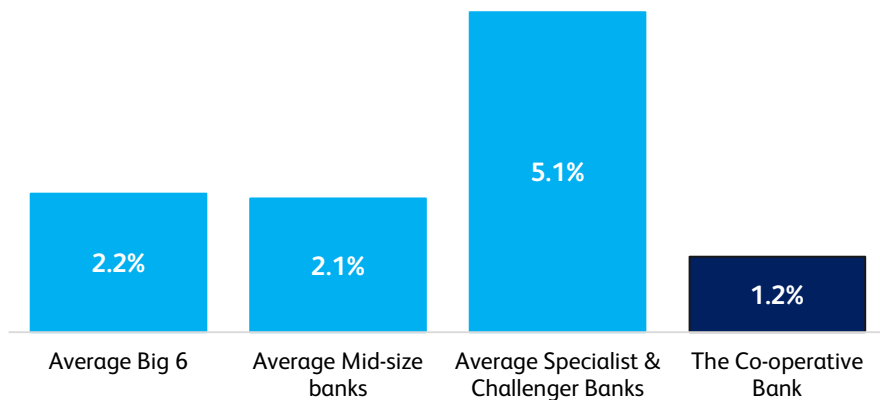


- The average level of disposable income for the portfolio is £1,243 per month and 93 % of these customers have a disposable income estimated to be >£250, based on their current mortgage rate
- Applying a rate shock to customers with products maturing in the next 2 years, average disposable income reduces to £940 per month (maturing before Dec-23) and £918 (maturing in 2024)
- An estimated 2.9 % of customers across the book have a disposable income of <-£100 when a retention rate plus 1 % is applied; with a blended average LTV of 57 %
- Of all accounts maturing before 2025, 3.1 % have an LTV of greater than 80 % with 0 % >91 % LTV

1. Best estimates with multiple assumptions applied including (but not limited to) inflated starting income and credit commitments using CAIS data. Some accounts excluded due to anomalies
 2. Calculated as total disposable income divided by sum of mortgage repayment (before mortgage payment has been taken)
 3. Retention rate varies between 5.67 % and 5.99 % depending on LTV

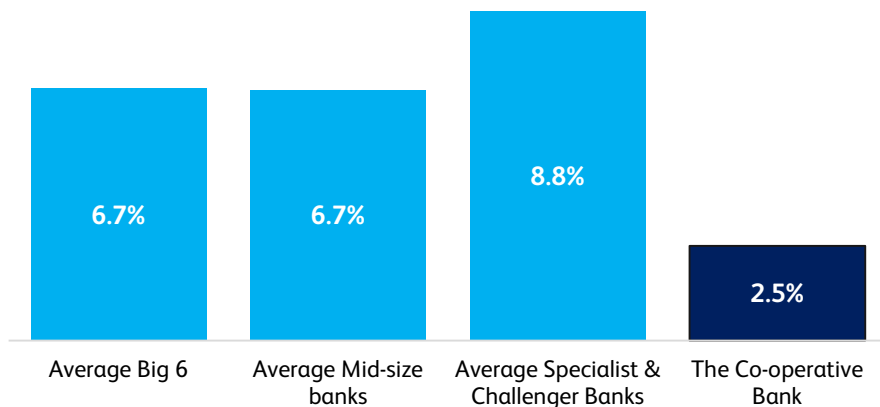
High quality Bounce Back Loan portfolio; performing ahead of peers

Suspected fraud as % of drawn values ¹

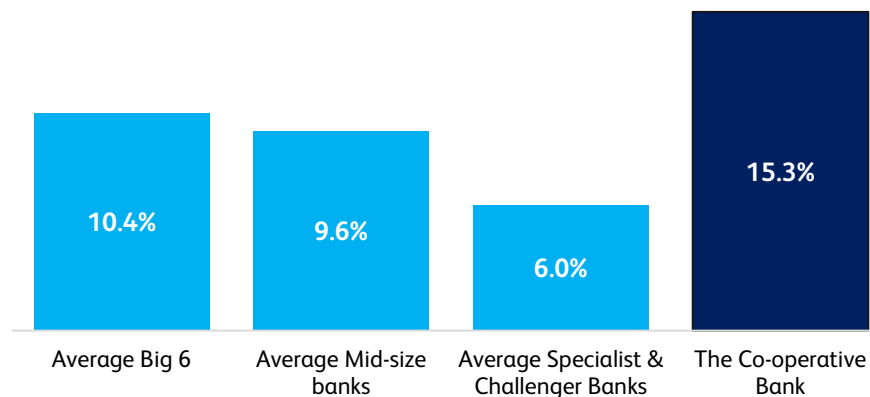


- Bounce back loans were only made available to existing customers; allowing for better controls and reduced chance of fraud
- 8th lowest bank (out of 25) for fraud claims as % of drawn values
- Only 2.5 % of balances are in arrears; highlighting high quality portfolio

% loans in arrears (balances) ¹

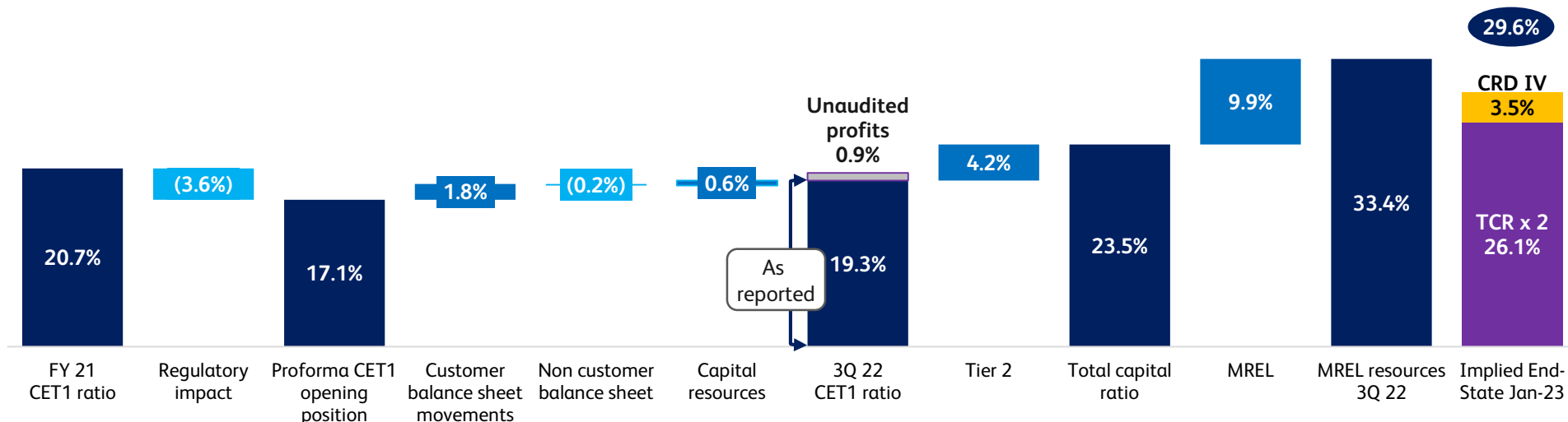


% loans repaid in full (balances) ¹

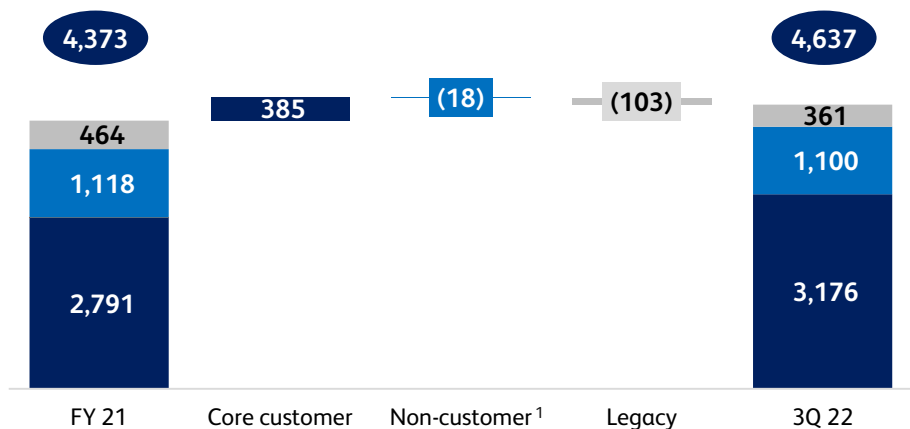


Total buffer compliance; achieved one year ahead of schedule

Capital resources development



RWA (£m)



- c.3.6 % reduction in CET1 ratio due to regulatory impacts
- Opening CET1 position following the removal of the regulatory impacts was 17.1 %
- Organic capital growth in the year of 2.2 % (excluding unaudited profits)
- The Bank maintains a significant headroom to interim MREL plus CRD IV buffers (requirement c.£1.1bn) with a surplus of £429m and has sufficient capital versus implied end-state plus CRD IV
- RWAs attributable to core customer balances increase includes the impact of regulatory adjustments for PS11/20

1. Non-customer RWAs include operational risk, treasury and other central assets

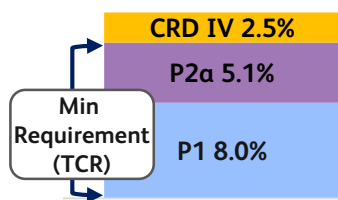
£441m surplus to TCR minimum capital requirements

OCR requirement

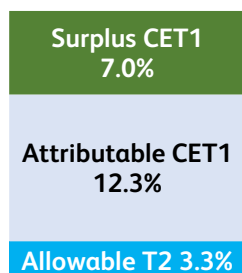
15.6%

22.6%

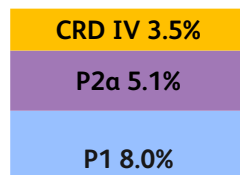
16.6%



Sep-22 requirement



Sep-22 resources



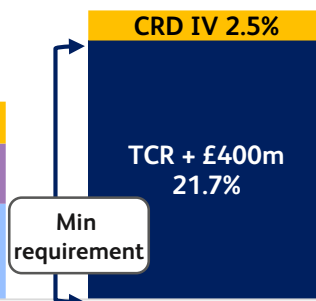
Jan-23 requirement ¹

MREL requirement

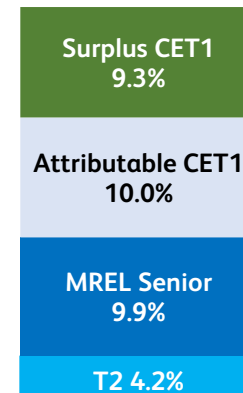
24.2%

33.4%

29.6%



Sep-22 requirement



Sep-22 resources



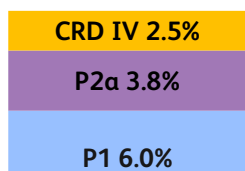
Implied end-state Jan-23

CET1 requirement

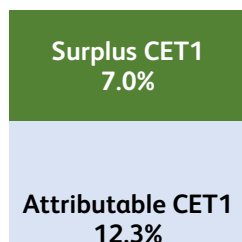
12.3%

19.3%

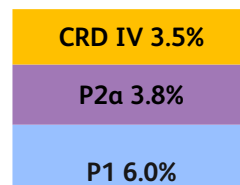
13.3%



Sep-22 requirement



Sep-22 resources



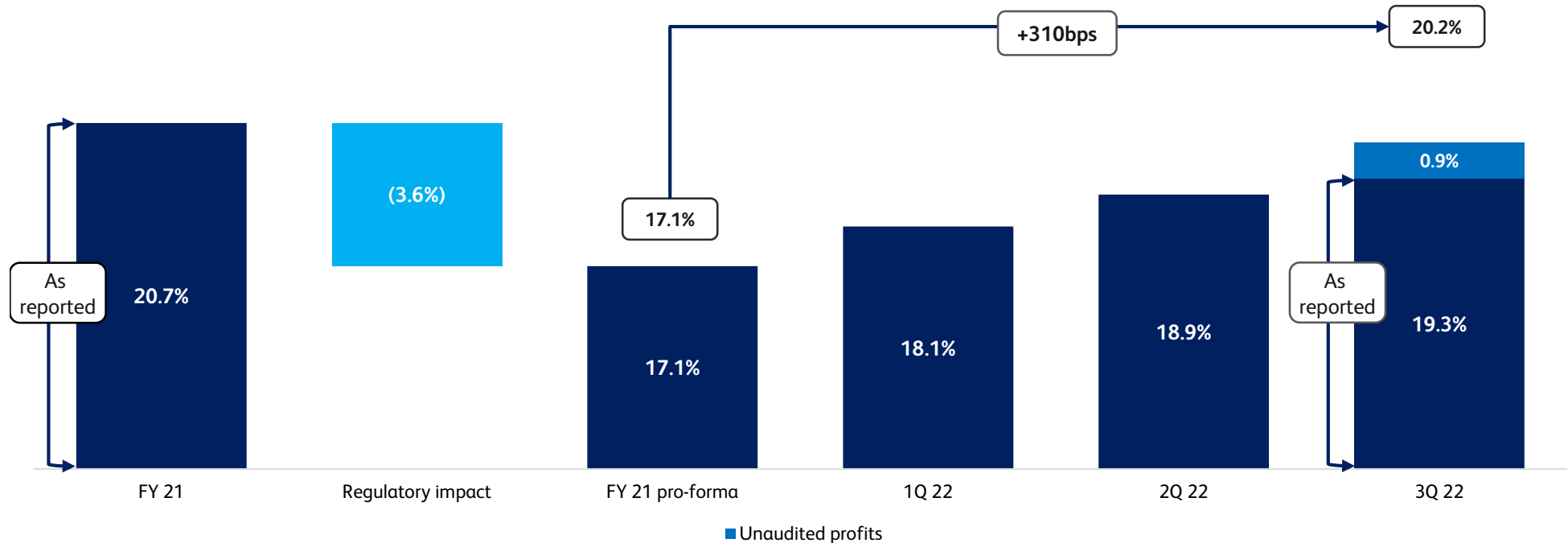
Jan-23 requirement ¹

- £441m surplus (with total capital resources of 22.6 %) to TCR minimum requirements of 13.1 %
- £545m surplus to transitional MREL minimum requirements (excluding CRD IV buffers); MREL resource ratio of 33.4 %

1. Requirements based on 3Q 22 risk weighted assets

Successive quarters of organic capital growth

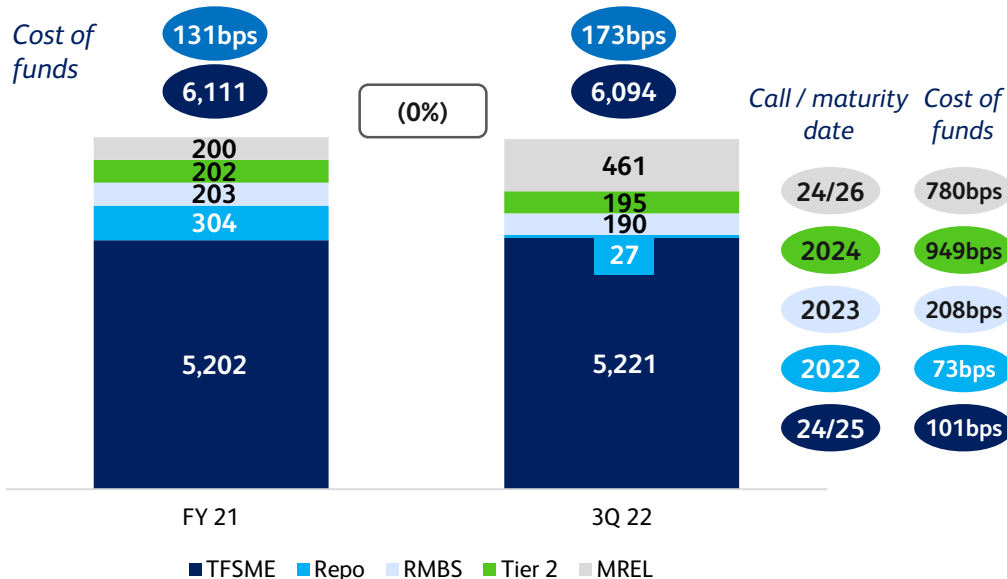
CET1 ratio organic development



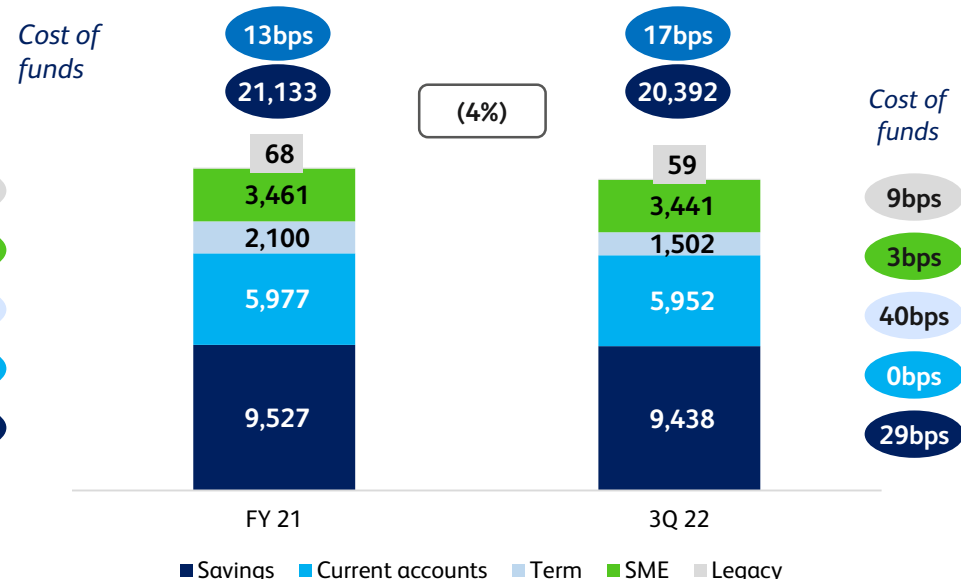
- Since FY 21, organic CET1 ratio generation of 310bps (including unaudited profits) driven by profit generation
- Organic capital growth in the year of 220bps (excluding unaudited profits)
- Surplus of 700bps to minimum CET1 ratio (excluding unaudited profits) or c.£325m
- Revised FY 22 guidance upgraded to c.20.5 % from c.19 % announced at 1H 22

Total blended cost of funds has increased to 53bps

Wholesale funding (£m)

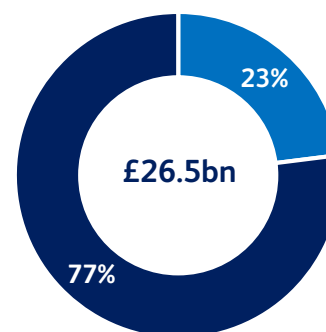


Customer funding (£m)



- £5.2bn TFSME provides significant low cost term funding and maintains wholesale cost of funds at 173bps
- Repo funding has reduced due to market disruption which has impacted gilt values
- MREL increased following £250m MREL issuance in April this year
- Total blended cost of funds has increased due to base rate rises

Funding mix



- Wholesale funding
- Customer deposits

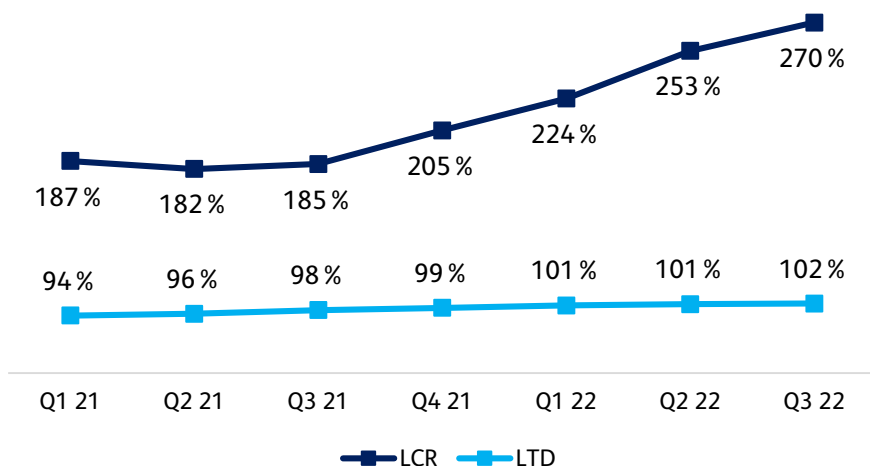
Blended cost of funds (bps)

3Q 22 53

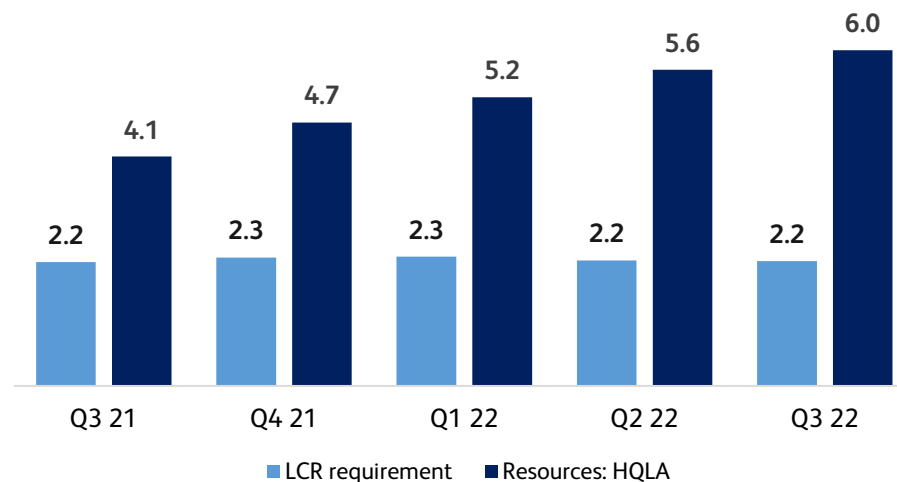
FY 21 33

Significant liquidity surplus

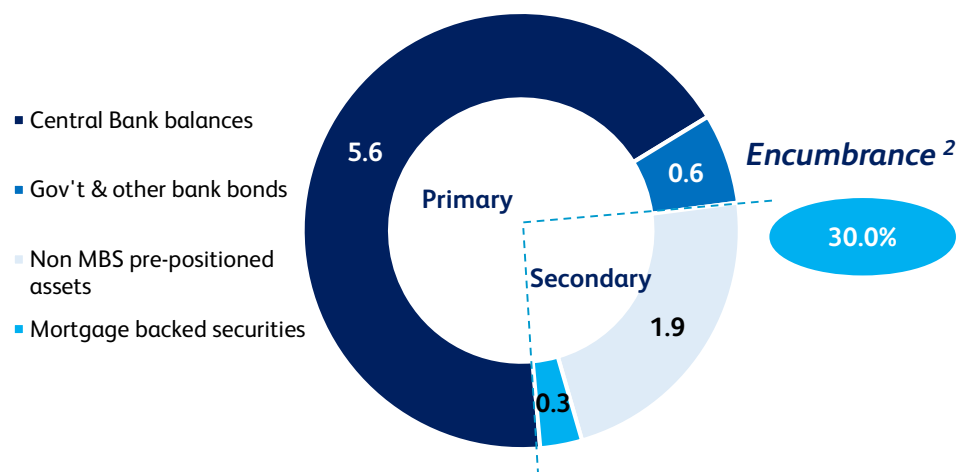
Loan to deposit / liquidity coverage ratios ¹



LCR requirement / HQLA resources (£bn)



Liquidity profile (£bn)



- Improvement in LCR is mainly driven by HQLA, elevated in quarter from slower mortgage pipeline conversion
- LCR requirement remains relatively flat, reflecting mortgage pipeline variability as well as wholesale contractual inflows and maturities
- Loan-to-deposit ratio increases due to growth in lending supported by TFSME drawn down
- All fixed income security positions hedged to manage interest rate risk

1. Calculated in line with Pillar 3 requirements based on rolling 12 month average
 2. EBA definition calculated as the carrying amount of encumbered assets and collateral divided by total assets and collateral

Tracking ahead or in line with the majority of guidance metrics

Net interest margin (bps)	Total statutory costs (£m)	Adjusted RoTE (%)	Asset quality ratio (bps)	CET1 ratio (%)	Customer assets (£bn)	
159	270.5	14.0	0.8	19.3	20.7	3Q 22 Actuals
c.155	c.360	c.13	<2	c.19	c.22	Guidance at 1H 22
c.165	c.365	c.14.5	<2	c.20.5	c.21	Revised Guidance

Base case economics	2022	Guidance dependent on base economic assumptions
GDP	3.5 %	
HPI	8.3 %	
Unemployment rate	3.9 %	
Base rate	3.75 %	

Delivering our commitments in 2022



1. Included in our 2021 full year investor presentation

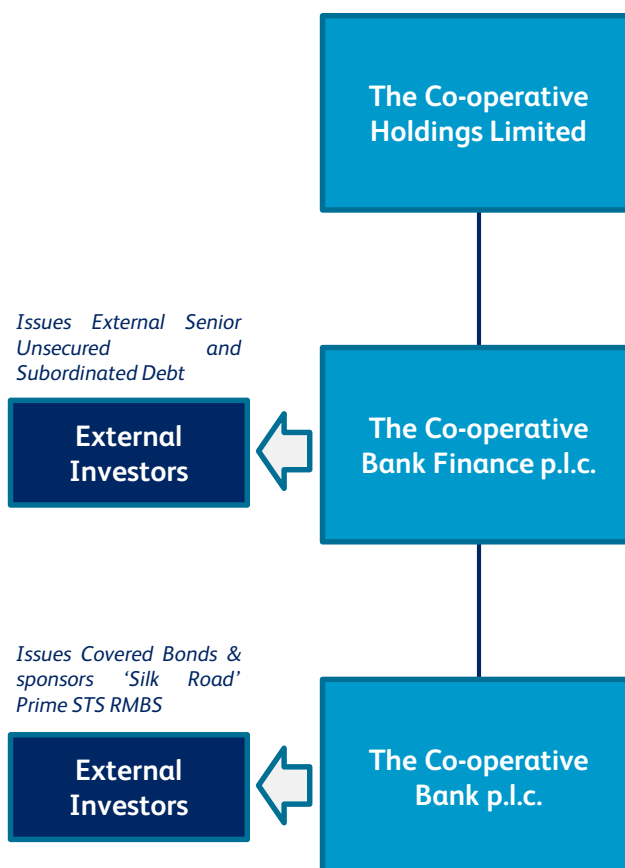
Covered Bond Programme Update

Secured Issuance Update

Covered Programme Update

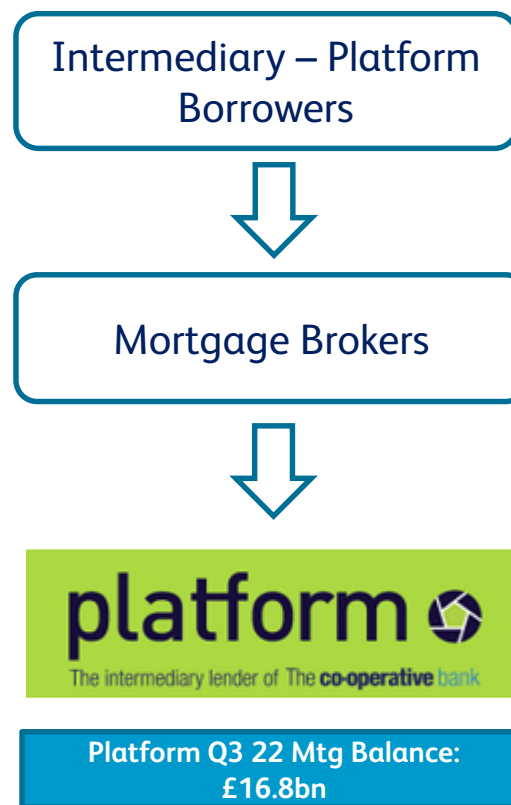
- The Co-operative Bank last issued a Sterling Covered bond in 2011 (matured in 2021)
- Its £4 billion Covered Bond Programme was last updated on 31st October 2012
- During 2023, the Co-operative Bank intends to begin refinancing part of its TFSME drawings in the secured wholesale market
- Accordingly, the Co-operative Bank is considering issuance of Covered Bonds and is updating its programme to reflect the changes in UK regulated covered bond market standards since 2012, including the inclusion of SONIA
- The updated programme structure will be in line with UK industry standard

Primary Group Issuance Structure



Platform

Retail Mortgage originations delivered through the intermediary channels via the Platform brand



Platform Mortgage Book

The **co-operative** bank

Mortgage Book Overview

Book Summary Statistics

Current Balance	£ 16,824,210,675
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Number of Loans	107,493
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Average Balance	£ 156,514
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Loan Purpose

Owner Occupied	85.2 %
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BTL	11.5 %
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Further Advance	3.3 %
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Repayment Type

Repayment Loans	91.2 %
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Interest Only Loans	8.8 %
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Interest Rate Type

Fixed Rate Loans	97.0 %
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SVR Loans	1.3 %
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BBR	1.6 %
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Other	0.1 %
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Further Book Summary Statistics*

Weighted Average Seasoning	31 Months
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Weighted Average Remaining Term	282 Months
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Weighted Average OLTV	72.3 %
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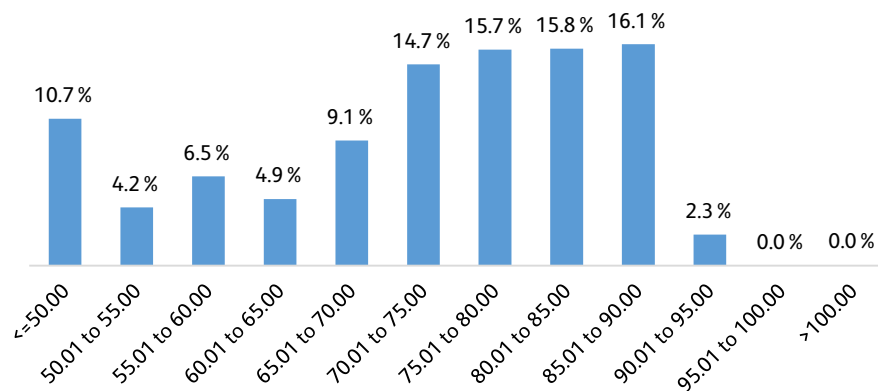
Weighted Average ILTV	56.0 %
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London/South East as % of Book	38.9 %
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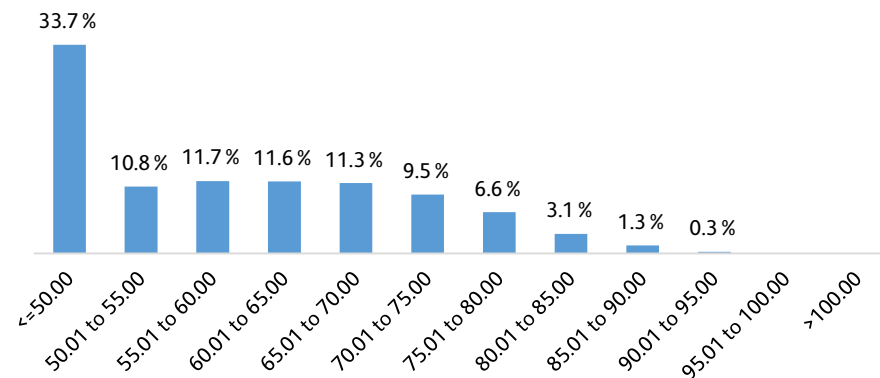
* Based on current market value of the book
Source: Co-operative Bank Company information

Mortgage Book Distribution

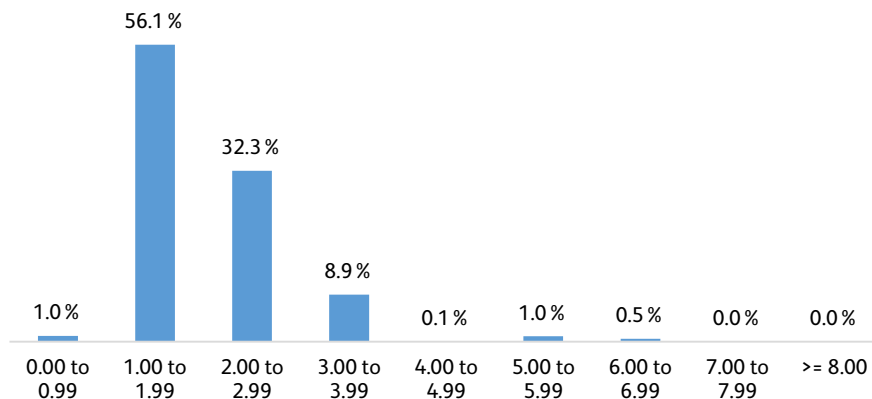
OLTV,%



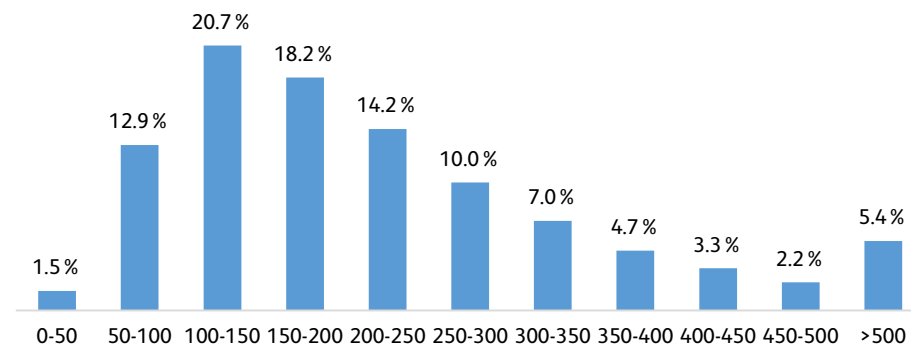
ILTV,%



Interest Rates,%

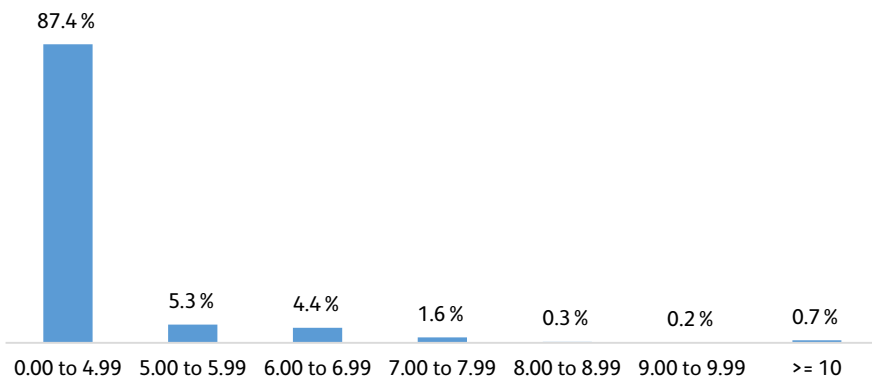


Balance, £k

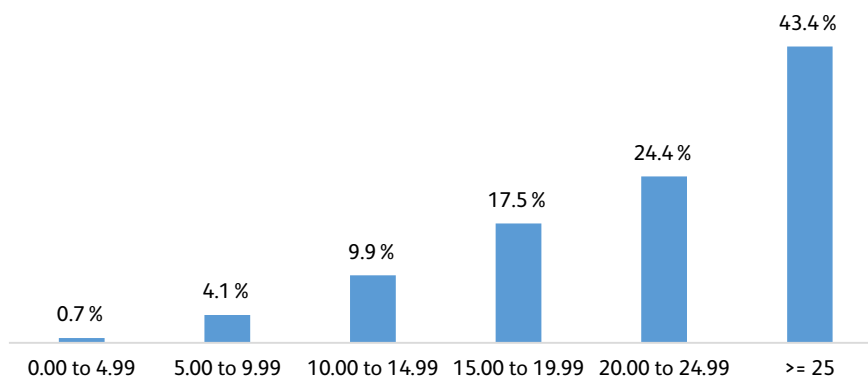


Mortgage Book Distribution Cont'd

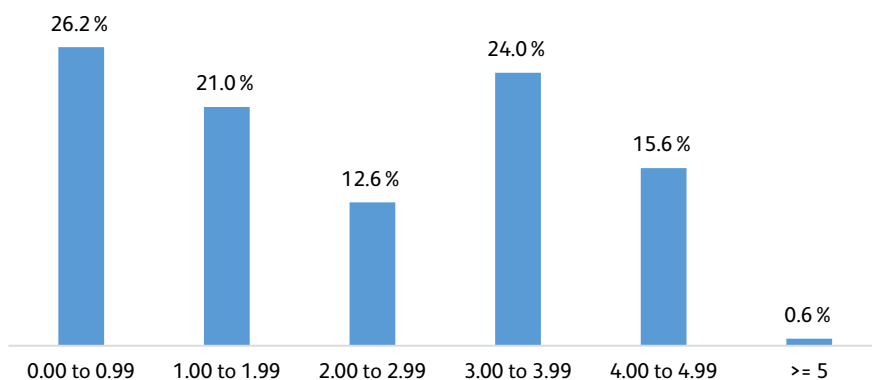
Seasoning, Years



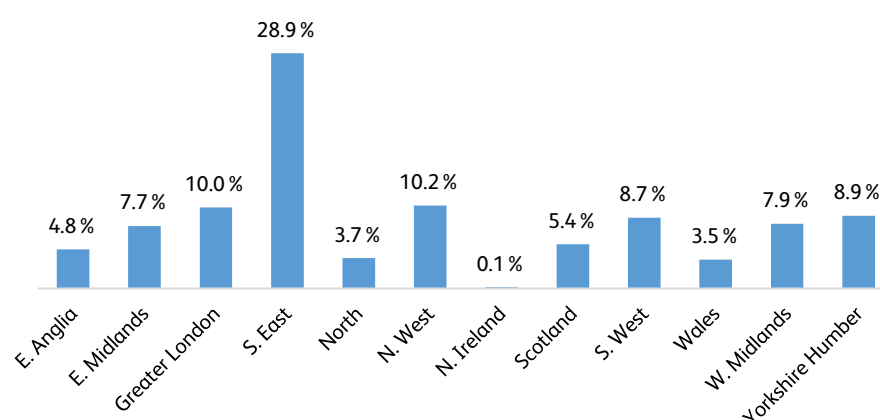
Remaining Term, Years



Remaining Teaser, Years



Regional Distribution*



* Based on current market value of the book
Source: Co-operative Bank Company information

Disclaimer

Caution about Forward-Looking Statements

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