

# 1Q 2023 Results update

28 April 2023

The **co-operative** bank



# On track with key milestones

## Select Key Performance Indicators

**£30.6m**

Statutory profit  
before tax  
1Q 22: £30.5m

**15.1%**

RoTE  
1Q 22: (1.7%)

**19.7% <sup>1</sup>**

CET1 ratio  
FY 22: 19.8%

**1.81%**

Net interest  
margin  
1Q 22: 1.46%

### Safe and secure

LCR 1Q 23 spot  
position of 209.3%  
gives significant  
liquidity surplus <sup>2</sup>

All HQLA  
fixed rate securities  
micro-hedged

£174m headroom to  
MREL plus  
CRD IV buffers

### Enabling the future

Completed insourcing  
of Capita colleagues

Migration of savings  
customers onto new  
platform has  
commenced

Industry recognised  
certification for cyber  
security <sup>3</sup>

1. Includes unaudited profits
2. Pillar 1 LCR
3. Provided by the British Bureau following our successful ISO27001 certification

# Profit before tax of £30.6m; underlying profit of £35.1m

| £m                               | 1Q 23        | 1Q 22        | Change          |
|----------------------------------|--------------|--------------|-----------------|
| Net interest income              | 120.1        | 99.9         | 20%             |
| Other operating income           | 11.0         | 10.3         | 7%              |
| <b>Total income</b>              | <b>131.1</b> | <b>110.2</b> | <b>19%</b>      |
| Operating expenditure            | (101.5)      | (84.7)       | (20%)           |
| Impairment credit / (charge)     | 0.5          | (0.5)        | >100%           |
| Non-operating income             | 0.5          | 5.5          | (91%)           |
| <b>Profit before tax</b>         | <b>30.6</b>  | <b>30.5</b>  | <b>0%</b>       |
| Taxation credit / (charge)       | 14.9         | (37.5)       | >100%           |
| <b>Profit / (loss) after tax</b> | <b>45.5</b>  | <b>(7.0)</b> | <b>&gt;100%</b> |

| Adjustments to profit before tax    |             |             |            |
|-------------------------------------|-------------|-------------|------------|
| Exceptional project expenditure     | 4.5         | 1.7         | <(100%)    |
| Other exceptional losses / (gains)  | 0.0         | (4.7)       | (100%)     |
| <b>Underlying profit before tax</b> | <b>35.1</b> | <b>27.5</b> | <b>28%</b> |

## Key performance indicators

|  |       |       |       |
|--|-------|-------|-------|
| Net interest margin (bps) <sup>1</sup> | 181   | 146   | 35    |
| RoTE (%) <sup>2</sup>                  | 15.1  | (1.7) | 16.8  |
| Cost:income ratio (%) <sup>3</sup>     | 77.1  | 73.2  | (3.9) |
| Asset quality ratio (bps) <sup>4</sup> | (1.0) | 0.9   | 1.9   |
| CET1 ratio (%) <sup>5</sup>            | 19.7  | 19.8  | (0.1) |

**Profit before tax of £30.6m; 1Q 22 £30.5m**

**Total income increases by 19% to £131.1m**

- Net interest income increases 20% to £120.1m; supported by improving deposit margins following increases in the base rate

**Operating expenditure increases 20% to £101.5m in line with expectations;**

- Staff costs increased by 24% to £33m
- Non-staff costs increased by 8% to £56m
- Project costs total £12m including £4.5m of exceptional strategic spend
- Reviewing plans to accelerate efficiency benefits

**Impairment credit of £0.5m;** driven by adjustments across secured portfolios relating to affordability

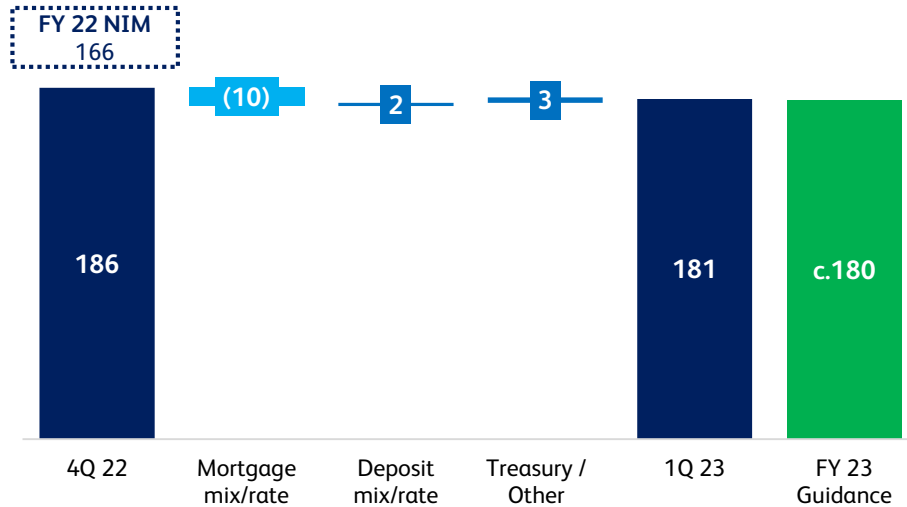
**Non-operating income of £0.5m;** 2022 includes the sale of a small loan portfolio

**Tax credit of £14.9m;** driven by further deferred tax asset recognition partially offset by the utilisation of tax losses against taxable profits

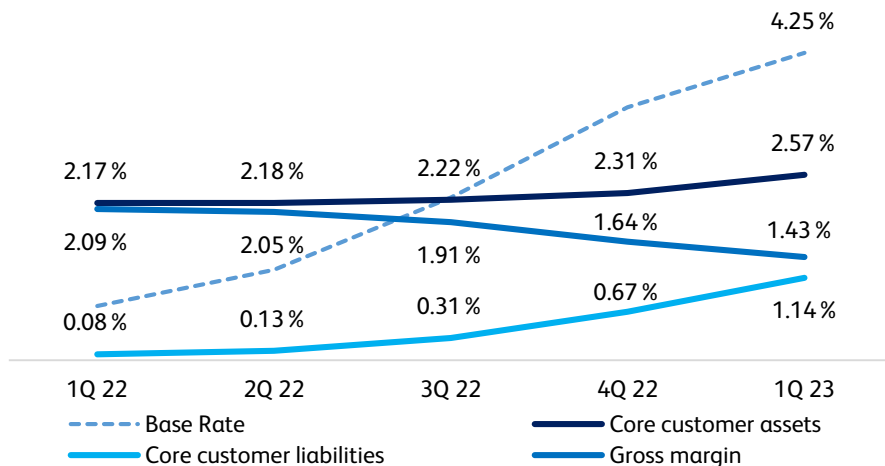
1. Annualised net interest income over average interest earning assets  
 2. Profit after tax over average equity less intangibles  
 3. Total statutory expenditure over total statutory income (excludes impairment)  
 4. Annualised impairment (credit) / charge over average customer assets  
 5. Includes unaudited profits. Comparator is FY 22 (1Q 23 impacted by annual update to income related Operational Risk)

# Net interest margin in line with 2023 guidance

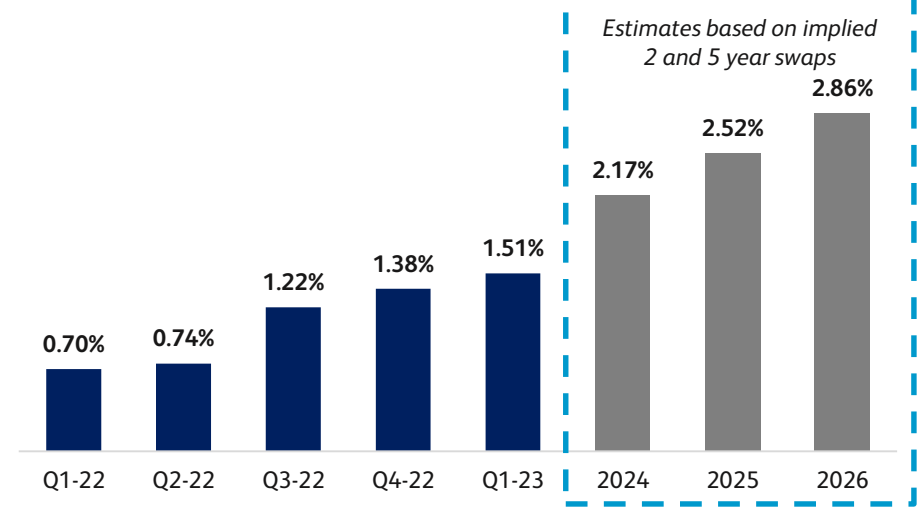
## Net interest margin (bps)



## Customer corridor <sup>1</sup>



## Blended structural hedge rate <sup>2</sup>

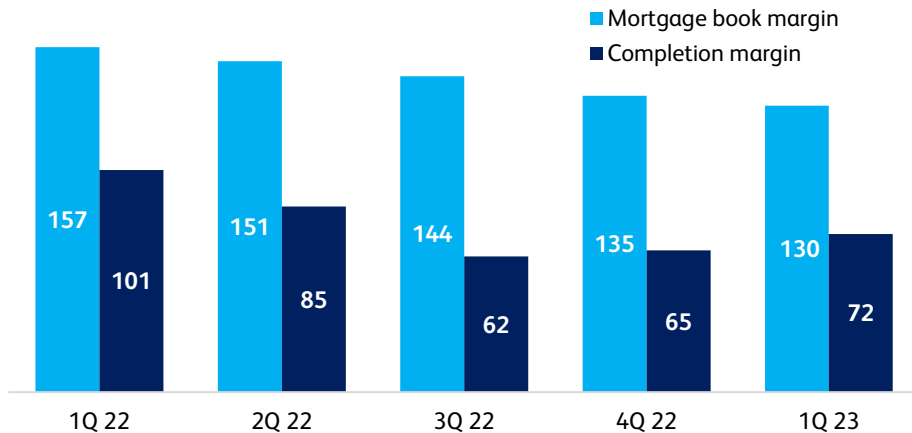


- NIM has increased from the 166 basis points as at FY22, impacted by widening deposit margins as the base rate increased to 4.25%
- NIM decreased to 181bps in the quarter following mortgage margin pressures. We are actively managing volumes in the current environment
- On track to achieve full year guidance of c.180bps
- Reduction in customer rate corridor. Increase in cost of deposits outweighs increase in mortgage pricing

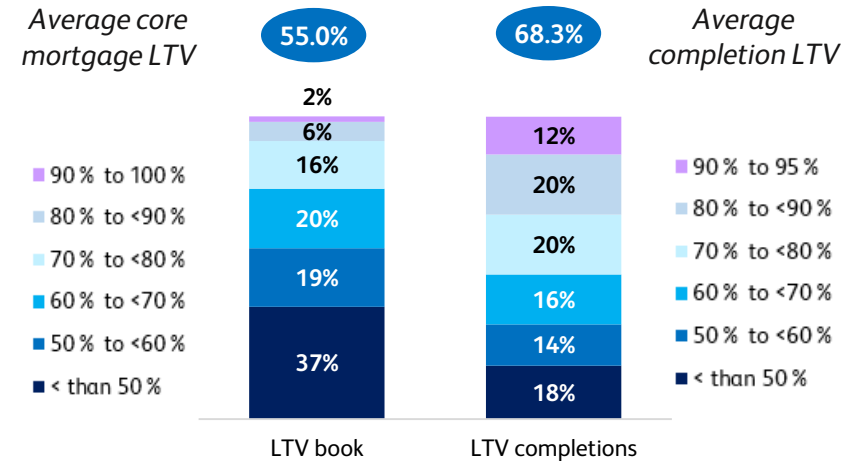
1. Calculated as annualised core customer income over core customer average balances for the period  
 2. Includes c.£8.3bn of NIBBs (average tenor of c.2.5 years) and £2.8bn of instant access savings (average tenor of c.1 year)

# Low risk mortgage portfolio

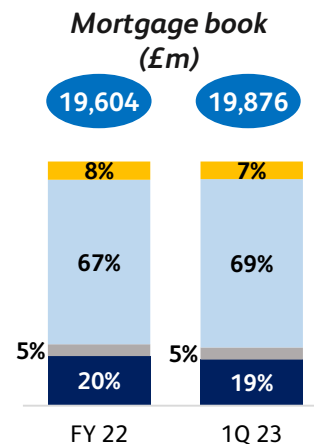
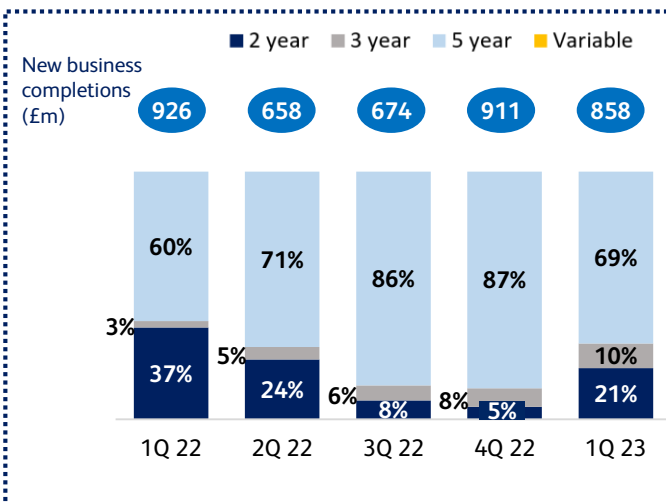
## Mortgage margin <sup>1</sup> (bps)



## Mortgage split by LTV book / completions



## Completions by tenor

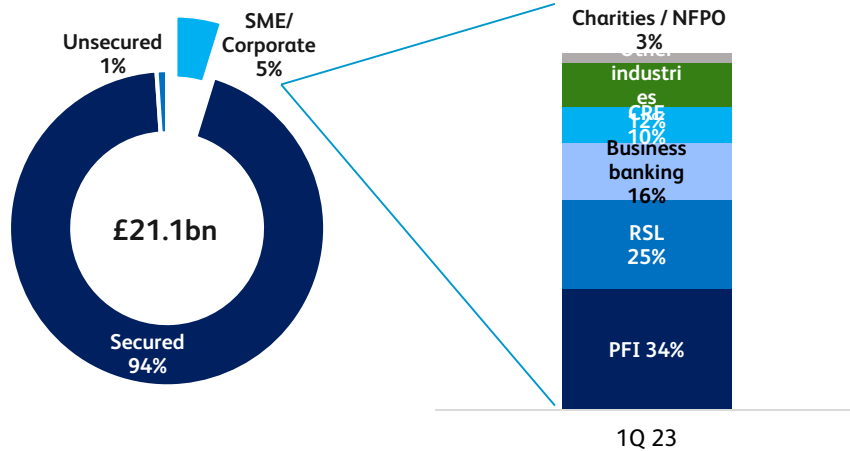


- Limited pass-back to new mortgage business following rising market rates, drives down margins
- Mortgage pipeline of c.£1.2bn as at 1Q 23
- Average core mortgage LTV of 55% with only 8% of the mortgage book >80% LTV
- Shorter term tenors have increased in the first quarter but blended book tenor remains stable

1. Margin calculated as gross rate minus swap

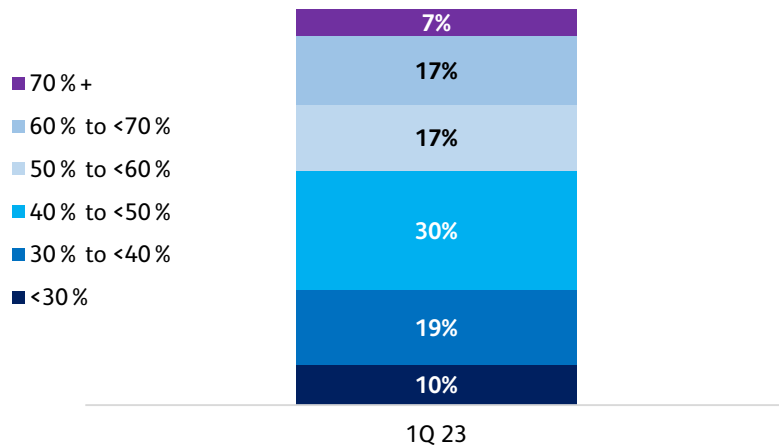
# Lending remains predominantly secured with low exposure to CRE

## Lending mix

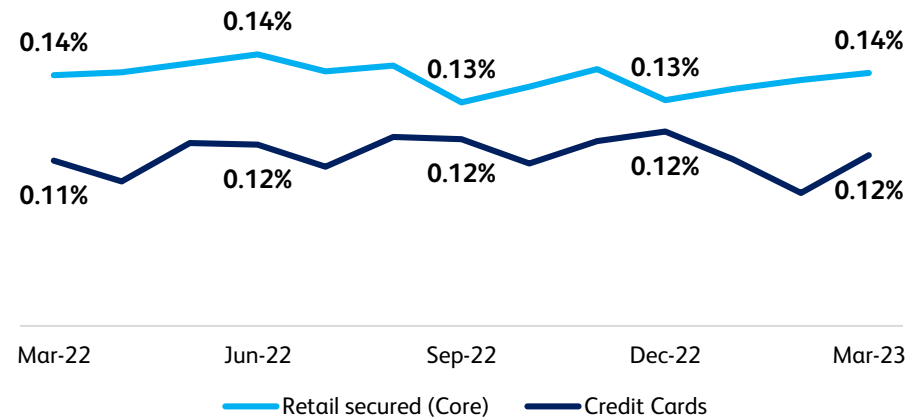


- Majority of our lending is secured with only 5 % relating to SME and Corporate Legacy at £1bn
- CRE exposure remains low at £124m with only 7 % being greater than 70 % LTV
- Arrears remain low and stable across all portfolios; 0.14 % of secured accounts in arrears equates to 202 accounts and £18.8m of balances

## Commercial Real Estate LTV %



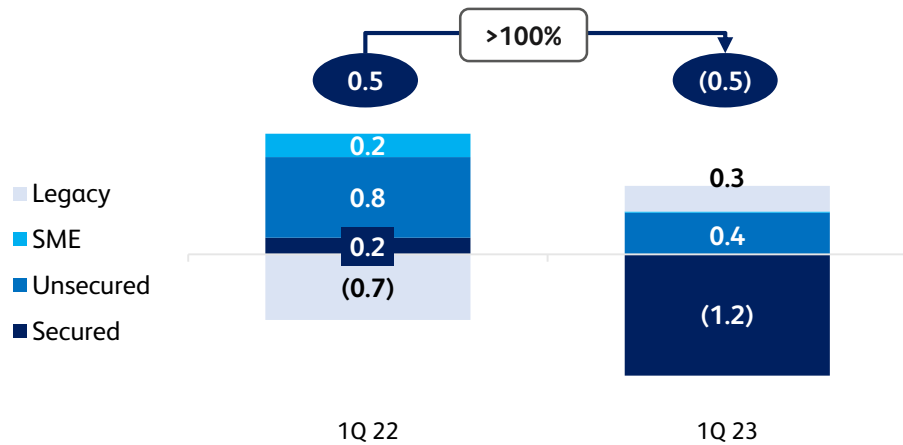
## Accounts >3 months in arrears <sup>1</sup>



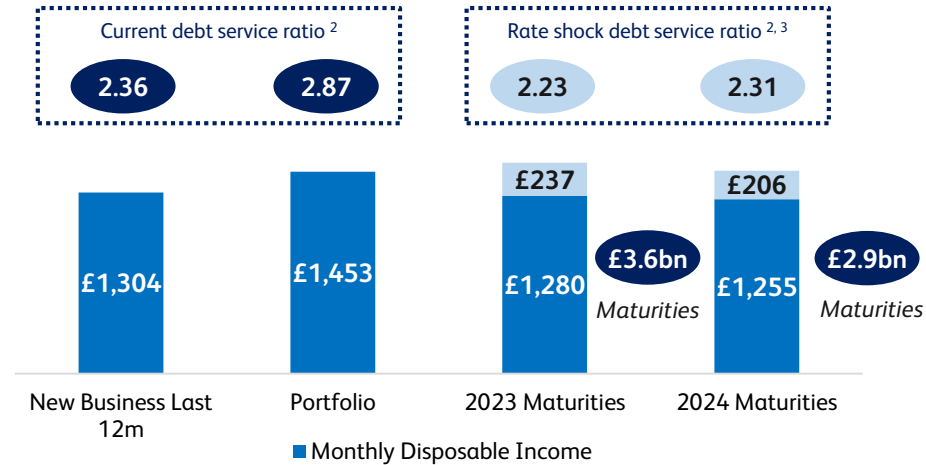
1. Volume of accounts in arrears over total volume of accounts

# Strong customer credit quality maintained

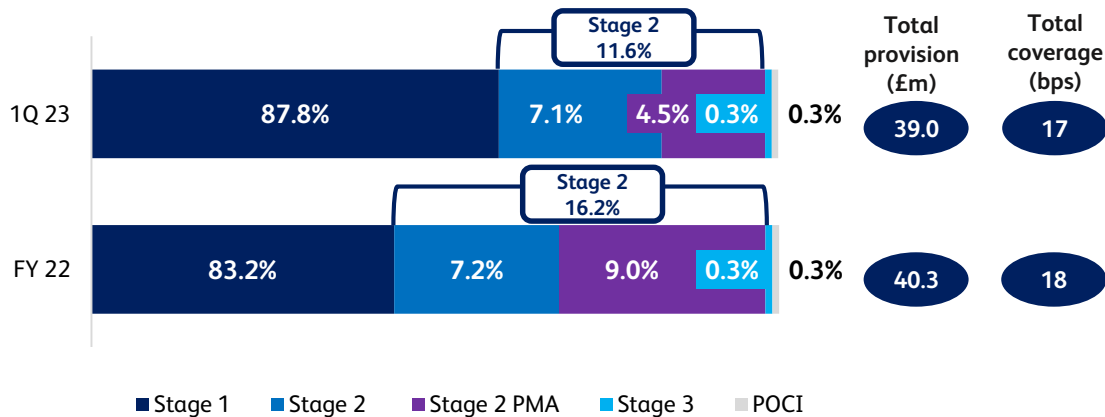
## Impairment charge / (credit) (£m)



## Mortgage residential affordability <sup>1</sup>



## Exposure by stage

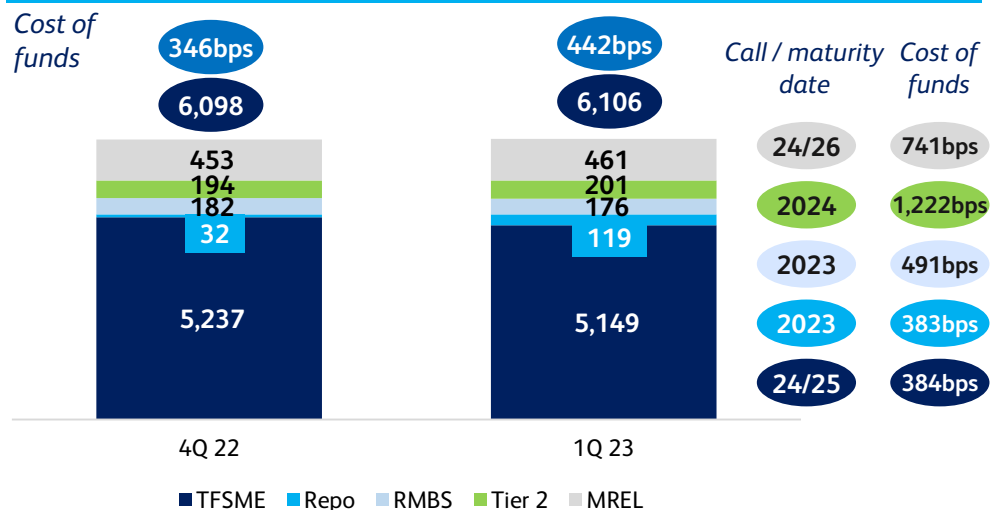


- Secured impairment credit relates to a post model adjustment (PMA) in relation to affordability and reassessment of the Bank's key risks
- Applying a rate shock to customers with products maturing in 2023 and 2024, average disposable income reduces to £1,280 per month (maturing in 2023) and £1,255 (maturing in 2024)
- An estimated 2.1 % of customers across the book have a disposable income of <-£100 when a retention rate plus 1 % is applied; with a blended average LTV of 54 %
- PMA of 4.5 % included in 1Q 23 stage 2 exposure

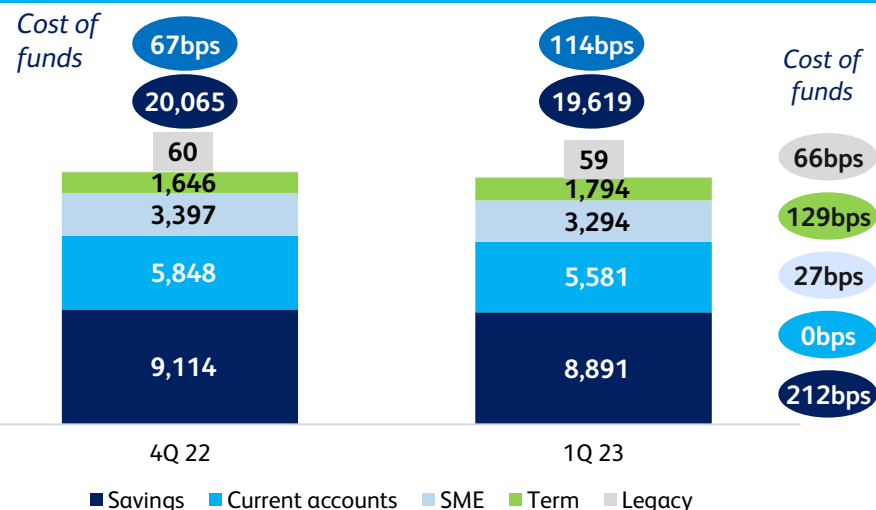
1. Best estimates with multiple assumptions applied including (but not limited to) inflated starting income and credit commitments using CAIS data. Some accounts excluded due to anomalies.  
 2. Calculated as total disposable income divided by sum of mortgage repayment (before mortgage payment has been taken)  
 3. Retention rate varies between 4.98 % and 5.38 % depending on LTV

# Excess liquidity with a low blended cost of funds of 192bps

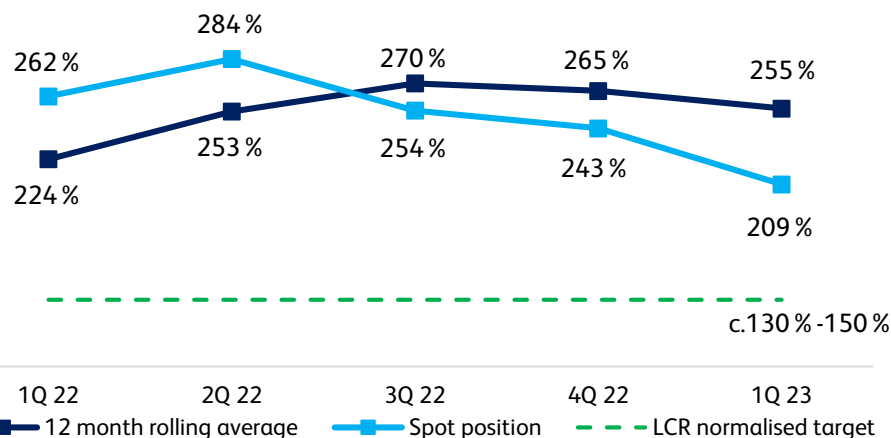
## Wholesale funding (£m)



## Customer funding (£m)



## Liquidity coverage ratio <sup>1</sup>

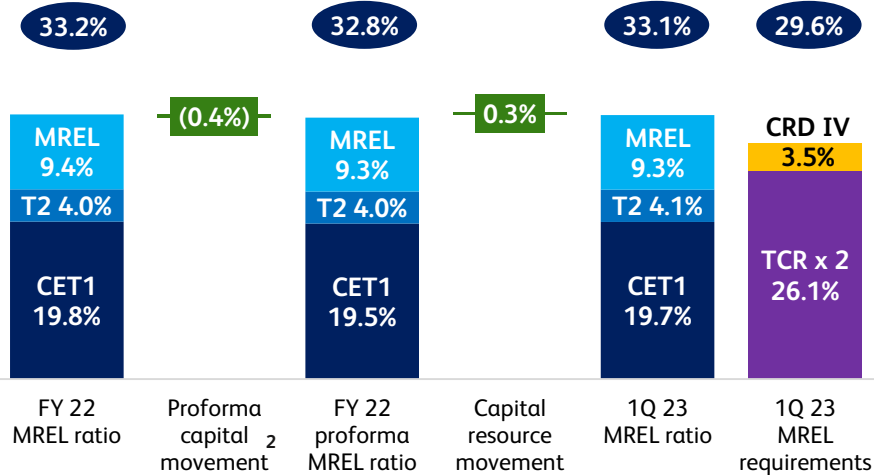


- Blended cost of funds increases to 192bps from 132bps in 4Q 22; remains materially lower than base rate
- £5.1bn TFSME provides significant low cost term funding and maintains wholesale cost of funds at 442bps
- Customer average balances have reduced as expected; primary driver of c.£0.4bn decrease in customer funding
- 18.4% (FY 22: 18.8%) of our core customer deposits are uninsured, of which, 54% are retail; levels remain stable despite market volatility
- LCR continues to decrease, as expected, towards the target operating level, as customers utilise excess deposits to manage the rising cost of living

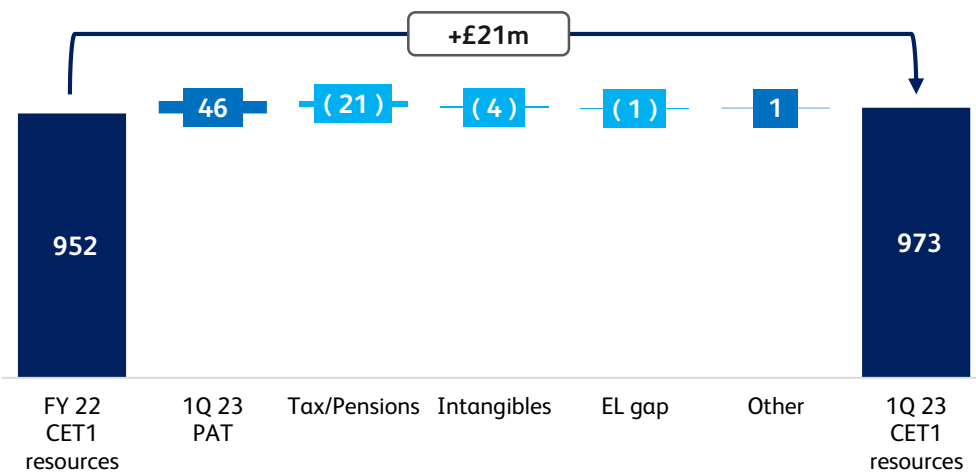


# Significant headroom to MREL plus CRD IV buffers of £174m <sup>1</sup>

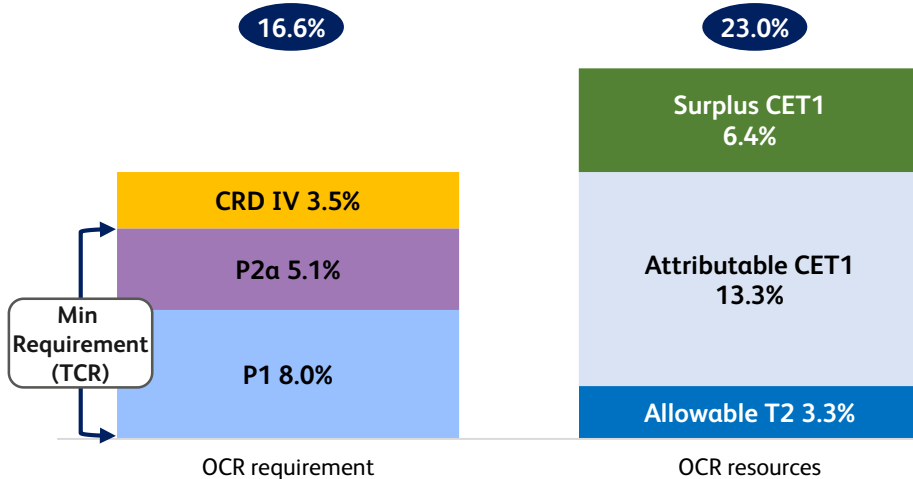
## Capital ratios development <sup>1</sup>



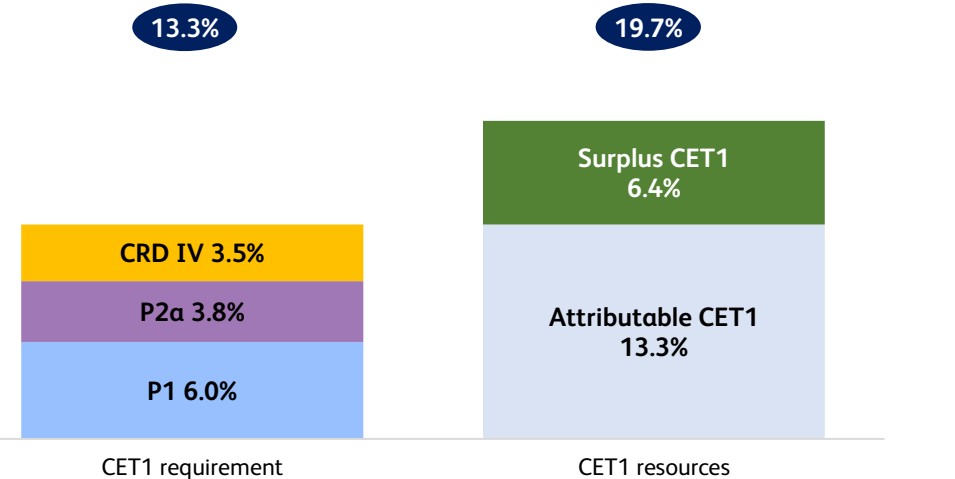
## CET1 resource evolution (£m) <sup>1</sup>



## OCR requirement <sup>1</sup>



## CET1 requirement <sup>1</sup>



1. Includes unaudited profits  
 2. Pro-rata of annual impact of Pillar 1 RWA update for operational risk recognised in 1Q 23

# On track to deliver 2023 commitments

## Mortgage transformation

### New platform

- Complete testing
- Implement upgraded originations solution, including new broker portal

### Migrations & Servicing

- Deliver servicing capability
- Migrate customers to the new platform

Commence decommissioning of legacy estate

## Savings transformation

### Products

- Deliver savings products on mainframe ✓
- Deliver enhanced capabilities such as flexible pricing

### Migrations

- Migrate customers from legacy systems onto new platform

## Mortgage servicing in-sourcing

- Complete remaining staff moves ✓
- Deliver new workflow solution ✓
- TUPE remaining operations colleagues ✓
- Complete renovation of new Plymouth premises and transition colleagues

Full year 2023 financial guidance remains unchanged

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